



MINNEAPOLIS

80 South Eighth Street 3100 IDS Center Minneapolis, MN 55402

T: 612.632.3055 F: 612.632.4055

Assistant

Cheryl Nutzmann 612.632.3326 Email

PRACTICE AREAS

Political Organizations & Election Law

Nonprofit & Tax-Exempt Organizations

Health Law

Health Care Transactions

Health Care Regulatory & Compliance Counseling

Charitable Gift Planning

trainED

Bond Financing

Social Enterprises & Social Entrepreneurship

INDUSTRIES

trainED

Health Care

Education

COURT MEMBERSHIPS

Sarah Duniway

Partner | sarah.duniway@lathropgpm.com

When leaders at nonprofit organizations, foundations, college and universities, and health care providers face legal challenges or obstacles, they turn to Sarah Duniway for guidance. Sarah facilitates her clients' creative problem-solving skills and helps them arrive at the solutions that best serve their organizations' goals. Clients trust Sarah for her ability to provide straightforward counsel on a wide range of questions, offering high-level perspective rooted in a deep understanding of the complexities of the law. Above all, Sarah delights in helping her clients accomplish their missions.

Sarah regularly advises clients on tax-exemption, governance, campaign finance, and business operations issues. She draws on this extensive experience to speak frequently on key business issues for nonprofits such as joint ventures, mergers and affiliations, structuring collaborative relationships, UBTI, and benefit corporations, as well as on governance, election law, and campaign finance issues for nonprofits. Sarah also provides counsel on matters pertaining to health law, focusing on long term care and disability programs, regulatory compliance, academic medicine, affiliations, joint ventures, financing, and mergers and acquisitions.

Experience

- Incorporates and obtains tax-exempt status for new organizations with unique charitable purposes
- Evaluates tax-exemption and regulatory implications of joint ventures
- Handles mergers, acquisitions, and collaborative relationships for nonprofit, higher education, and health care providers



- Minnesota
- North Dakota

EDUCATION

University of Minnesota Law School, J.D., magna cum laude, 1996, Law and Inequality: A Journal of Theory and Practice, student articles editor; Order of Coif

Carleton College, B.A., 1991, Mathematics, concentrations in women's studies and German

- Establishes new social enterprises and nonprofits addressing critical community needs
- Assists private foundations on formation, program-related investments, grant making, compliance, and reporting matters
- Evaluates donor advised fund and supporting organization issues for community foundations
- Conducts compliance program evaluations and trainings and assists with compliance plan development
- Advises senior living and disability services providers on resident, financing, and licensing issues
- Counsels nonprofits on a variety of election law and political activity issues
- Structures organizational relationships among 501(c)(3)'s, 501(c)(4)
 's, PACs, and SuperPACs

Events

- Health Law Seminar September 13, 2023
- Grantmaking Best Practices and Emerging Trends March 13, 2023
- Health Law Seminar September 22, 2022
- Family Foundation Management May 24, 2022
- Election Year Issues March 8, 2022
- MCF Workshop: Governance 101 for Foundations and Grantmakers November 3, 2021
- Synapse Health Webinar Series: What All Providers Should Know About Changes to Assisted Living in MN May 12, 2021
- First Steps Towards Assisted Living Licensure April 7, 2021
- What You Need to Know About the CARES Act April 1, 2020
- Governing in a Time of Change February 13, 2020
- Who Gets the Cookies? Recent Developments in Nonprofit Management of Gifts for Your Mission



- November 13, 2019
- The Three C's in Dealing with the IRS and Other Regulators— Compliance, Compliance! July 26, 2018
- Getting Your Planned Gift Initiatives Off the Ground April 28, 2016

Presentations

- Co-presenter, "Grantmaking Best Practices," Minnesota CLE 2023
 Nonprofit Law Conference, March 14, 2023
- Co-presenter, "Stump the Experts: Lathrop GPM Panel Fields Your Questions," Minnesota Gift Planning Association Annual Conference, November 2, 2022
- Co-presenter, "Family Foundation Management," Lathrop GPM Zoom Webinar, May 24, 2022
- Co-presenter, "Election Year Issues," 2022 Nonprofit Law Conference, Minnesota CLE, March 8, 2022
- Co-presenter, "Synapse Health Webinar Series: What All Providers Should Know About Changes to Assisted Living in MN," Lathrop GPM Webinar, May 12, 2021
- Co-presenter, "First Steps Towards Assisted Living Licensure," LeadingAge Minnesota, April 7, 2021
- Presenter, "Election Year Issues for 501(c)(4) 501(c)(3) SuperPAC Organizations," Numerous client presentations, 2020
- Presenter, "Foundation Advocacy and Engaging in Public Policy," private foundation client presentation, October, 2020
- Presenter, "Advancing Public Policy & Election Year Issues," allstaff training for community foundation client, October, 2020
- Presenter, "Conflicts of Interest and Self-Dealing," private foundation Board presentation, June 2020
- Co-presenter, "What You Need to Know About the CARES ACT," Lathrop GPM Webinar, April 1, 2020
- Presenter, "Election Year Issues The Do's and Don'ts for Nonprofits," Nonprofit Law Conference, Minnesota CLE, March 3, 2020
- Presenter, "Governing in a Time of Change," Minnesota Council on Foundations, February 13, 2020
- Presenter, "Legal 101 for Foundations and Grantmakers,"
 Minnesota Council on Foundations, November 15, 2019



- Co-presenter, "Who Gets the Cookies? Recent Developments in Nonprofit Management of Gifts for Your Mission," Gray Plant Mooty Event & Webinar, November 13, 2019
- Presenter, "New Anti-Retaliation Law for NH's and HWS," LeadingAge Minnesota, August 15, 2019
- Co-presenter, "Exploring New Frontiers Health Care Transactions,
 " Gray Plant Mooty Health Law Seminar, July 25, 2019
- Co-presenter, "The Three C's in Dealing with the IRS and Other Regulators—Compliance, Compliance, Compliance!" Gray Plant Mooty Event & Webinar, July 26, 2018
- Presenter, "2017 Tax Act and Other Updates for Private Foundations," Minnesota Council on Foundations, March 16, 2018
- Presenter, "How Safe is My Gift? How Safe Should it Be?" Council on Foundations Annual Conference, April 24, 2017
- Presenter, "New Models for Philanthropic Organizations,"
 Foundation Financial Officers Group, February 16, 2017
- Presenter, "Donor Advised Funds vs. Private Foundations: Advising Your Clients and Donors," Red River Valley Estate Planning Council, January 11, 2017
- Presenter, "New Models for Philanthropic Organizations,"
 Foundation Financial Officers Group, November 11, 2016
- Co-presenter, "Getting Your Planned Gift Initiatives Off the Ground,"
 Gray Plant Mooty Event & Webinar, April 28, 2016
- Presenter, "Philanthropy Outside the Tax-Exempt Model," Council on Foundations, April 11, 2016
- Presenter, "Boards: Fiduciary Requirements and Governance Best Practices," LeadingAge, February 10, 2016
- Presenter, "Compliance Lessons from Recent OIG Enforcement Activity," Gray Plant Mooty 19th Annual Health Law Conference, July 14, 2015
- Presenter, "What are Public Benefit Corporations," Minnesota Planned Giving Council, July 1, 2015
- Presenter, "Legal Hot Topics," LeadingAge 2015 Senior Living NOW, July 1, 2015
- Presenter, "What are Public Benefit Corporations," Wilder Foundation, April 1, 2015
- Presenter, "Building Blocks: Creating the Infrastructure for a Gift Planning Program," Fargo-Moorhead Area Foundation, April 1, 2015



Client Alerts And Blog Posts

- Minnesota Lobbying and Campaign Finance Changes in Effect for 2024
 February 13, 2024
- Leveraging Institutional Capital Assets to Meet the Moment June 7, 2021
- IRS Releases Online 1024-A for 501(c)(4)s
 January 13, 2021
- Nonprofit Alert: CARES Act Provides Relief for Nonprofits March 30, 2020
- Nonprofit Alert: Federal Election Commission 2019-2020 Contribution Limits February 27, 2019
- Nonprofit Alert: Political Advertising on Social Media New Requirements Emerge in Advance of the 2018 Elections September 7, 2018
- Nonprofit Alert: Legislature Clarifies Rules for Independent Expenditures in the 2018 Election June 21, 2018
- "Public Benefit Corporations: A New Option For Minnesota Companies That Do Good," StarTribune February 8, 2015
- Nonprofit Alert: Disclaimer Requirements Apply to All Forms of Non-Media Communications Disseminated for the Purpose of Influencing an Election October 7, 2014
- "Minnesota Campaign Finance and Ballot Measure Guide," Alliance for Justice January 1, 2014
- "2013 Legislature Adopts Important Amendments to Minnesota Campaign Finance Laws," GPM Nonprofit Alert July 16, 2013
- Nonprofit Alert February 2012 February 8, 2012
- "Changes Ahead: A Road Map For Long-Term Care," Minnesota Physician October 1, 2011
- Nonprofit Alert January 2010 January 7, 2010



- "The Legal Stream: Staying Tax Exempt," Streams of Hope (published by Community Wealth Ventures)
 December 11, 2008
- "Political Activity On Campus," MCPA Pathways (newsletter of the MN College Personnel Assoc.)
 August 1, 2008
- Nonprofit Alert Spring 2007
 June 1, 2007
- "Controlling Fraud, Waste, And Abuse," Minnesota Physician December 1, 2006
- "Specialty Hospital Moratorium: CMS Issues Guidance," Minnesota Physician
 September 1, 2004
- Neighborhood Associations: New Law Expands Membership, Notice Requirements
 May 1, 2002

In The News

- "These Minnesota Businesses Bring Together Profit and Public Good," Minnesota Monthly October 7, 2019
- "Corporate Philanthropy: Beyond the Bottom Line," Twin Cities Business
 December 24, 2018
- "Breaking the Ice: Attorney Focuses on Firm's Management, Nonprofits," Minnesota Lawyer
 April 23, 2018
- "Diamonds times two for Gray Plant Mooty," Minnesota Lawyer June 23, 2016
- "Gray Plant Mooty reaches a milestone: 150 years," Star Tribune February 6, 2016
- "Gray Plant Mooty: 150 Years," Twin Cities Business Magazine January 2016
- "A New Kind of For-Profit Comes to MN," Twin Cities Business January 20, 2015
- "Minnesota businesses start year with new socially-minded registration option," Saint Paul Pioneer Press January 3, 2015
- "The L3C," Twin Cities Business annual Giving supplement April 2011



 "Good Question: How Can Nonprofits Make Profits?," WCCO-TV June 14, 2010

News Releases

- Lathrop GPM Develops COVID-19 Client Response Team March 18, 2020
- Sarah Duniway Named to Top 100 and Top 500 Lists for Leadership December 6, 2018
- Gray Plant Mooty Announces Newly Elected Board Members April 1, 2017
- Gray Plant Mooty Announces Expanded Parental Leave Policies July 6, 2016
- Gray Plant Mooty Named as a Best Law Firm for Female Attorneys May 2, 2016
- Sarah Duniway Recognized in Minneapolis/St. Paul Business Journal's 2016 Women in Business April 15, 2016
- Gray Plant Mooty Celebrates 150th Anniversary With A Year Of Service; Minneapolis Mayor Declares "Gray Plant Mooty Day" January 5, 2016
- Gray Plant Mooty Announces Newly-elected Board Members April 1, 2015
- Sarah Duniway and Charlie Maier Assume Managing Partner Roles At Gray Plant Mooty April 1, 2015
- Gray Plant Mooty Names Sarah Duniway and Charlie Maier Managing Officers November 6, 2014
- Gray Plant Mooty Announces Newly-elected Board Members April 24, 2013

Professional Affiliations

- American Health Lawyers Association
- Minnesota Women Lawyers
- American Bar Association, Health Law and Tax Law sections, Exempt Organizations Committee
- Minnesota State Bar Association, Business Law section, Nonprofit Organizations Committee



 Law clerk for Justice Sandra S. Gardebring, Minnesota Supreme Court, 1996-1997

Community Involvement

- Minnesota Council on Foundations, Board of Directors, 2015present; Government Relations and Public Policy Committee, cochair, 2009-2018, member, 2019-present
- Minneapolis Parks Foundation, board member, January 2016present
- Twin Cities Diversity in Practice, board member, 2015-2019
- Gray Plant Mooty Foundation, chair, 2008-2011, trustee, 2011present
- Studio 206, board member

Honors

■ "Minnesota's Top Lawyers," *Minnesota Monthly,* 2022